

**ENVIRONMENT & STREET SCENE
DIRECTORATE
ESTIMATES 2013/14**

Environmental & Street Scene

Revenue Budget 2013/14

Introduction

The Environmental & Street Scene Directorate is responsible for the services listed on the summary page, opposite.

Further detail of the services and the related CSB growth and DDF items are shown on the appropriate budget page.

Directorate Savings

Within each directorate, a saving line has been included within the Growth listing that has been achieved through the budget process. This saving is the result of identifying scope to reduce budgets, based on the averaging of the last three years actuals.

Depreciation

Where a service employs fixed assets in service delivery, depreciation on those assets is charged to the relevant service. This however does not impact on the level of Council Tax, these charges are reversed out in the Revenue Expenditure, Income and Financing Summary after the net operating expenditure is calculated.

Pension costs

The budget shows the cost of the pension scheme relating to those employees currently in service. Although this cost has increased it is reversed out in the budget summary in the same way as Depreciation.

Revenue Expenditure funded from Capital under statute

Some expenditure incurred by the authority is of a capital nature but does not relate to fixed assets of the Authority. In this situation the expenditure is classified as revenue but can be funded from capital resources the funding side of the transaction like the depreciation reversals is shown in the Revenue Expenditure, Income and Financing Summary after the net operating expenditure is calculated.

Compliance with accounting guidance

The 2013/14 budget has been prepared in accordance with the latest guidance, in particular the Service Reporting Code of Practice for Local Authorities (SeRCOP). The code of practice replaced the Best Value Accounting Code of Practice and has the status of statutory "proper practice". It is also expected that members of CIPFA will comply with all the requirements of the Code as it defines best professional practice in terms of financial reporting. The only divergence from the code in these budget papers occurs where the Directorate service groupings differ from those required by the Code of Practice. The Directorate groupings are given precedence in these papers.

In order to increase the degree of consistency across all sectors of the economy when presenting financial information, central government has adopted International Financial Reporting Standards (IFRS). Local Authorities have adopted this for financial years beginning on 1 April 2010. IFRS is more concerned with the presentation of financial information in the Statutory Statement, but there is a minor impact on the budget figures.

Budget format

The format of the attached budget papers is the same as that adopted last year. The summary page is split into three groups: Direct Services, Regulatory Services and Support & Trading Services. Not all Directorates will have all three types of service grouping.

Direct Services –These reflect the headline services provided by the directorate.

Regulatory Services –The Cabinet has no part to play in the exercise of regulatory functions such as planning and licensing. However the Cabinet is responsible for the totality of the Council's budget. The costs of the regulatory functions therefore have been included in the appropriate Directorate budgets.

Support and Trading Services -Responsibility for support services and trading type arrangements has been split across a number of Directorates. In order to be transparent about the costs associated with these areas, they have been included in the relevant Directorate. However the net cost of these services is recharged to the direct and regulatory functions, either within the same Directorate or across a number of Directorates. Therefore to avoid double counting the costs are reversed out so as to arrive back at the true net cost of the Directorate.

The summary page then includes the traditional re-analysis of the budget in terms of its' opening Continuing Services Budget, CSB growth and savings, and District Development Fund expenditure and savings.

Environment & Street Scene Directorate

General Fund Estimate Summary

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
Direct Services						
1,145	1,190	1,167	Environmental Health	1,230	31	1,199
5,236	4,890	4,776	Waste Management	7,678	2,626	5,052
376	424	389	Highways	591	160	431
(355)	(289)	(311)	Car Parking	721	1,018	(297)
711	761	776	Land Drainage & Sewerage	759	0	759
338	353	338	Safer Communities	386	14	372
2,035	1,836	2,054	Leisure Facilities	2,017	3	2,014
660	681	670	Parks & Grounds	718	15	703
(578)	(462)	(347)	North Weald Centre	944	1,095	(151)
9,568	9,384	9,512	Directorate Total	15,044	4,962	10,082
Support and Trading Services						
3,434	3,590	3,530	Support and Trading Services	3,792	145	3,647
(2,438)	(2,549)	(2,506)	Recharged To This Directorate	(2,692)	(103)	(2,589)
(996)	(1,041)	(1,024)	Recharged To Other Directorates	(1,100)	(42)	(1,058)
0	0	0	Total	0	0	0
9,568	9,384	9,512	Directorate Total	15,044	4,962	10,082
10,273	10,192	10,251	Continuing Services Budget			9,945
204	25	84	Continuing Services Budget - Growth			174
(744)	(835)	(861)	Continuing Services Budget - Savings			(333)
9,733	9,382	9,474	Total Continuing Services Budget			9,786
141	196	298	Development Fund - Expenditure			306
(306)	(194)	(260)	Development Fund - Savings			(10)
(165)	2	38	Total District Development Fund			296
9,568	9,384	9,512	Directorate Total			10,082

Environment & Street Scene Directorate
Development Fund & Growth Items

		Original 2012/13 £000's	Probable Outturn 2012/13 £000's	Original 2013/14 £000's
CSB Growth Items				
CCTV Cameras	Transfer Replacement Cameras to Capital			(25)
Grounds Maintenance	Leasing Costs Ransome Mowers		(13)	(10)
Engineering, Drainage and Water	Deletion of Drainage Technician Post	(12)	(12)	
Leisure Facilities	Epping Sports Centre New Contract	(17)	(13)	
Leisure Facilities	Ongar Leisure Centre New Contract	(22)	(19)	
Leisure Facilities	Loughton Leisure Centre New Contract		(22)	(66)
Highways	Introduction of charging	(2)	(5)	
North Weald Centre	Loss of Income from Training Room	25	19	
North Weald Centre	Loss of income Events		12	
North Weald Centre	Loss of income - Market Rents		53	174
Car Parking	Change of Contractor	(65)	(35)	(23)
Safer Communities	Reduction in PCSO's	(63)		
Waste Management	Avoided Disposal Payment			(176)
Waste Management	Contract Savings	(637)	(646)	
Waste Management	Additional Recycling Credits		(41)	
Support & Trading Services	Savings from Removal of Vacant Posts		(3)	(33)
Directorate Savings	General	(17)	(52)	
		<u>(810)</u>	<u>(777)</u>	<u>(159)</u>

Environment & Street Scene Directorate
Development Fund & Growth Items

		Original	Probable	Original
		2012/13	2012/13	2013/14
Development Fund Items		£000's	£000's	£000's
Environmental Health	Food Safety Inspections	4	4	4
Environmental Health	Expenditure of government grant		17	10
Environmental Health	Government grant		(27)	
Environmental Health	Eton Manor Prosecution costs		40	
Safer Communities	Analysts Post		13	14
Safer Communities	Contributions to Analysts Post		(29)	
Leisure Facilities	"Look and Feel"	2		
Leisure Facilities	Olympic Officer Post	5	5	
Leisure Facilities	Ticket Allocation	3		
Leisure Facilities	Security		15	
North Weald Airfield	Loss of Income - Hangar 5	24	24	14
North Weald Airfield	Loss of Income - Market Rents	72	108	125
North Weald Airfield	Safety of Bund	3	4	2
Parks & Grounds	Roding Valley Lake - Disabled Projects	10	10	10
Parks & Grounds	Roding Valley Lake - Disabled Projects	(10)	(10)	(10)
On Street Parking	On-street deficit	21		
Land Drainage and Sewers	Contaminated Land Investigations	25	35	14
Waste Management	Avoided Disposal Payment	(184)	(194)	
Waste Management	Waste contract procurement consultants			100
Waste Management	Advertising	3	3	
Waste Management	Publicity	10	10	
Waste Management	Wheeled bin replacement	10	6	9
Waste Management	Abandoned Vehicle Contract	4	4	4
		<u>2</u>	<u>38</u>	<u>296</u>

Environment & Street Scene Directorate

Environmental Health

Animal Welfare

Changes in support service allocations have reduced the 2012/13 probable outturn and original 2013/14 estimates.

Inspection of Workplaces

The increase in 2012/13 is due to DDF of £40,000 for the prosecution costs relating to the Eton Manor case. However a reduction in staff allocations has offset this increase to a degree in 2012/13 and shown a marked decrease in 2013/14.

Food Safety, Pest Control and Pollution Control & Monitoring

There are no significant changes to the estimates under these headings with any variances being due to staff re-allocating their time.

Neighbourhoods & Rapid Response

The decrease in the probable outturn is due to a vacant Neighbourhood Officer post which is being utilized to fund a Waste Management Officer during the service enhancements in 2012/13. The original estimates for 2013/14 is based on the Neighbourhood Officer post being filled.

Environment & Street Scene Directorate

Environmental Health

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
186	186	171	Animal Welfare Service	188	12	176
189	166	181	Inspection of Workplaces	139	0	139
184	190	193	Food Safety	230	5	225
15	14	30	Pest Control	31	0	31
159	165	153	Pollution Control & Monitoring	159	0	159
5	6	6	Industrial Activities - Regulated	18	12	6
15	16	18	Gypsy Matters	18	0	18
392	447	415	Neighbourhoods & Rapid Response	447	2	445
1,145	1,190	1,167	Total	1,230	31	1,199
1,139	1,186	1,133	Continuing Services Budget			1,185
0	0	0	Continuing Services Budget - Growth			0
(32)	0	0	Continuing Services Budget - Savings			0
1,107	1,186	1,133	Total Continuing Services Budget			1,185
38	4	61	Development Fund - Expenditure			14
0	0	(27)	Development Fund - Savings			0
38	4	34	Total District Development Fund			14
1,145	1,190	1,167	Total			1,199

Environment & Street Scene Directorate

Waste Management

General

The Council agreed to extend the existing Waste Management contract by two years to 4 November 2014 in return for a reduction in the contract fee of £850,000 per annum. To support the procurement for a waste management contract effective from November 2014 a DDF item of £100,000 has been included in the 2013/14 estimates.

Below is an explanation of the main variances between original 2012/13, probable outturn and original 2013/14.

Refuse Collection

A re-alignment of depreciation charges between Refuse Collection and the Recycling estimates based on actual use of the collection vehicles has seen the estimates decrease for this service in 2012/13. During 2012/13 some new vehicles were purchased and these are not depreciated until 2013/14 accounting for an increase here, the replaced vehicles had been fully depreciated. There is also an inflationary increase as a set formula, determined in the contract, applied annually each November to the contract price.

As depreciation is reversed in the overall accounts it has no impact on the Council Tax.

Street Cleansing

Minor variances have occurred between original and probable outturn for 2012/13. The increase between originals for 2012/13 and 2013/14 is because of depreciation and inflation.

Recycling

The re-alignment of depreciation charges mentioned above gives rise to an increase in estimates for 2012/13, but this is mitigated by savings generated with service enhancements related to the cost of recycle collected. Inflation is the main contributor to the increase in 2013/14. The avoided disposal payment has historically been shown as DDF but as it is now ongoing has been shown as csb from 2013/14.

Abandoned Vehicles

Re-allocation of depot costs and staff allocations account for the major variances on this service.

Environment & Street Scene Directorate

Waste Management

2011/12 Actual £000's	2012/13 Original Estimate £000's Probable Outturn £000's			Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
1,793	1,939	1,806	Refuse Collection	1,997	81	1,916
1,511	1,565	1,572	Street Cleansing	1,709	66	1,643
1,885	1,332	1,339	Recycling	3,910	2,479	1,431
47	54	59	Abandoned Vehicles	62	0	62
5,236	4,890	4,776	Total	7,678	2,626	5,052
5,739	5,684	5,634	Continuing Services Budget			5,115
9	0	0	Continuing Services Budget - Growth			0
(367)	(637)	(687)	Continuing Services Budget - Savings			(176)
5,381	5,047	4,947	Total Continuing Services Budget			4,939
10	27	23	Development Fund - Expenditure			113
(155)	(184)	(194)	Development Fund - Savings			0
(145)	(157)	(171)	Total District Development Fund			113
5,236	4,890	4,776	Total			5,052

Environment & Street Scene Directorate

Highways

Highways General Fund

This service includes the following activities: street naming and numbering; seats, features and litter bins adjacent to the highway; highways trees, verge maintenance and bus shelters.

Changes in support service allocations have reduced the 2012/13 probable outturn.

There were some vacancies in the Grounds Maintenance section in 2011/12 causing a lower than expected actual.

Environment & Street Scene Directorate

Highways

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		2013/14 Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
376	424	389	Highways General Fund	591	160	431
376	424	389	Total	591	160	431
395	426	394	Continuing Services Budget			431
0	0	0	Continuing Services Budget - Growth			0
(3)	(2)	(5)	Continuing Services Budget - Savings			0
392	424	389	Total Continuing Services Budget			431
0	0	0	Development Fund - Expenditure			0
(16)	0	0	Development Fund - Savings			0
(16)	0	0	Total District Development Fund			0
376	424	389	Total			431

Environment & Street Scene Directorate

Car Parking

The Council's car parking contract with Vinci Parking Services expired on 30 September 2012 and all operations transferred to the North Essex Parking Partnership (NEPP) from 1 October 2012. This will cover both off street and on street parking.

Off Street Car Parking

Increased staff allocations for 2013/14 account for the decrease in net income for this service.

On Street Car Parking

This service returned to Essex County Council control from 1 October 2012 under the guidance of NEPP. No further costs or income will be occur from this date.

Environment & Street Scene Directorate

Car Parking

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		2013/14 Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
(355)	(310)	(311)	Off Street Parking	721	1,018	(297)
0	21	0	On Street Parking	0	0	0
<u>(355)</u> <u>(289)</u> <u>(311)</u> Total				<u>721</u>	<u>1,018</u>	<u>(297)</u>
(392)	(245)	(276)	Continuing Services Budget			(274)
134	0	0	Continuing Services Budget - Growth			0
(33)	(65)	(35)	Continuing Services Budget - Savings			(23)
<u>(291)</u> <u>(310)</u> <u>(311)</u> Total Continuing Services Budget						<u>(297)</u>
0	21	0	Development Fund - Expenditure			0
(64)	0	0	Development Fund - Savings			0
<u>(64)</u> <u>21</u> <u>0</u> Total District Development Fund						<u>0</u>
<u>(355)</u> <u>(289)</u> <u>(311)</u> Total						<u>(297)</u>

Environment & Street Scene Directorate

Land Drainage & Sewerage

Contaminated Land & Water Quality

Under Part 2a of the Environmental Protection Act 1990 the Council identifies, risk assesses and examines land to identify if it meets the criteria of Contaminated Land. The Council also has a duty to perform sampling and risk assessments on water quality under the Private Water Supplies Regulations 2009 and the Water Supply (Water Quality) Regulations 2000.

Budget variances are due to fluctuations in the DDF allocations for Contaminated Land investigations.

Sewerage / Drainage Clearance Enforcement

Under various legislation the Council has a duty to investigate and take appropriate enforcement action to ensure there is proper and adequate provision for the disposal of surface and foul water from all premises in order to protect public health. There is little change to either of these budgets.

Flood Defence & Land Drainage

Minor fluctuations in budgets have occurred on this service mainly related to staff allocation.

Environment & Street Scene Directorate

Land Drainage & Sewerage

2011/12 Actual £000's	2012/13 Original Estimate £000's Probable Outturn £000's			Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
196	242	255	Contaminated Land & Water Quality	234	0	234
9	8	8	Sewerage	9	0	9
72	43	42	Drainage Clearance Enforcement	40	0	40
434	468	471	Flood Defence & Land Drainage	476	0	476
711	761	776	Total	759	0	759
749	736	741	Continuing Services Budget			745
0	0	0	Continuing Services Budget - Growth			0
(26)	0	0	Continuing Services Budget - Savings			0
723	736	741	Total Continuing Services Budget			745
0	25	35	Development Fund - Expenditure			14
(12)	0	0	Development Fund - Savings			0
(12)	25	35	Total District Development Fund			14
711	761	776	Total			759

Environment & Street Scene Directorate

Safer Communities

Safer Communities and Crime and Disorder Initiatives

The budget relates to the Council's involvement in community safety within the District by working in partnership with other public services, the private sector and voluntary groups to reduce crime, the fear of crime, offending and criminality in the local community.

A decision was taken by cabinet on 5 December 2011 to cease the funding of the four Police Community Support Officers resulting in £62,750 savings from 1 April 2012. However these savings were realised in the 2011/12 financial year adding to the £29,250 already achieved by reducing Police Community Support Officers from six to four in 2011/12; the 2012/13 probable outturn csb savings are therefore nil.

The appointment of an Analyst covering two financial years is allocated £13,000 in probable outturn 2012/13 and £14,000 in 2013/14. This has been funded by an external contributions of £29,250 which, under revised accounting procedures, has to be allocated as it is received and hence shown in 2012/13.

Environment & Street Scene Directorate

Safer Communities

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		2013/14 Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
338	353	338	Safer Communities	386	14	372
338	353	338	Total	386	14	372
430	416	354	Continuing Services Budget			358
0	0	0	Continuing Services Budget - Growth			0
(92)	(63)	0	Continuing Services Budget - Savings			0
338	353	354	Total Continuing Services Budget			358
0	0	13	Development Fund - Expenditure			14
0	0	(29)	Development Fund - Savings			0
0	0	(16)	Total District Development Fund			14
338	353	338	Total			372

Environment & Street Scene Directorate

Leisure Facilities

General

The Council has four leisure facilities across the District, they have been run by Sports and Leisure Management Ltd. (SLM) on a seven year contract starting in January 2006. Due to the level of investment over the last couple of years this has been extended for a further 3 years.

Loughton Leisure Centre

Capital investment has been made by the Council of £240,000 for refurbishments to the changing rooms, that is contractually SLM's responsibility, has increased the depreciation charge to the service but this is offset by a reduction in the management fee to the extent that the contractor now pays the Council.

Waltham Abbey Swimming Pool

The budget has increased from Original to Probable Outturn 2012/13 due to the management fee increase due to inflation, and an increase in repairs and maintenance that are the responsibility of the Council.

Epping Sports Centre

The major increases in estimates are for depreciation, repairs and maintenance and inflation on the management fee to SLM in 2012/13. For 2013/14 the repairs and maintenance figure returns to it's regular pattern.

Ongar Sports Centre

The major increases in estimates are for depreciation, repairs and maintenance and inflation on the management fee paid to SLM.

Olympic Officer

A DDF budget was set up in 2010/11 for an Olympic Officer who was appointed by Broxbourne Council to Support the Olympics. The cost has been split equally between Epping and Broxbourne Councils. An additional DDF budget was set up to cover event costs for the Olympic torch on the 7th July 2012.

Environment & Street Scene Directorate

Leisure Facilities

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
589	452	558	Loughton Leisure Centre	496	2	494
591	585	613	Waltham Abbey Swimming Pool	641	0	641
414	386	425	Epping Sports Centre	426	1	425
429	403	438	Ongar Sports Centre	454	0	454
12	10	20	Olympic Support	0	0	0
2,035	1,836	2,054	Total	2,017	3	2,014

2,148	1,865	2,088	Continuing Services Budget			2,080
0	0	0	Continuing Services Budget - Growth			0
(96)	(39)	(54)	Continuing Services Budget - Savings			(66)
2,052	1,826	2,034	Total Continuing Services Budget			2,014
12	10	20	Development Fund - Expenditure			0
(29)	0	0	Development Fund - Savings			0
(17)	10	20	Total District Development Fund			0
2,035	1,836	2,054	Total			2,014

Environment & Street Scene Directorate

Parks and Grounds

Chigwell Row Rec (Charity Accounts)

This relates to open space at Chigwell Row; Lindersfield and Roebuck Lane; these are owned by charities, of which this Council is the sole trustee. The only financial transaction between the General Fund and the charities is a grant to finance ongoing expenditure. There is only a slight variance between years due to a reduction in staff related costs for grounds maintenance.

Roding Valley Development

There are no major variations to this budget.

Tree Maintenance

Re-allocations of grounds maintenance staff related costs have increased the estimates for the probable outturn and original 2013/14.

Playgrounds & Open Spaces

Staff vacancies in the Grounds Maintenance service have caused fluctuations in recharges between original and probable outturn 2012/13. In 2013/14 a full establishment is budgeted for.

Contribution to the HRA

This is the contribution made towards ground maintenance costs on housing land in relation to properties that have been sold under the housing Right to Buy legislation. The recharge from the HRA has increased in line with grounds maintenance allocations to that service.

Environment & Street Scene Directorate

Parks & Grounds

2011/12 Actual £000's	2012/13 Original Estimate £000's Probable Outturn £000's			Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
54	56	53	Chigwell Row Rec (Charity Accounts)	55	0	55
24	17	17	Roding Valley Development	28	10	18
51	52	54	Tree Maintenance	55	0	55
225	234	217	Playgrounds & Open Spaces	234	5	229
306	322	329	Contribution to the HRA	346	0	346
660	681	670	Total	718	15	703
651	681	670	Continuing Services Budget			703
0	0	0	Continuing Services Budget - Growth			0
0	0	0	Continuing Services Budget - Savings			0
651	681	670	Total Continuing Services Budget			703
18	10	10	Development Fund - Expenditure			10
(9)	(10)	(10)	Development Fund - Savings			(10)
9	0	0	Total District Development Fund			0
660	681	670	Total			703

Environment & Street Scene Directorate

North Weald Centre

North Weald Airfield

North Weald Airfield is owned by the Council and is used as a mixed aviation, recreational and employment site.

The popularity of Saturday and Bank Holiday market has reduced somewhat and there are fewer traders attending and as a result public attendance is significantly down. The operator has asked for a reduction in the market rent from 1st January 2013 and this is subject to a report to the additional cabinet meeting on the 10th January.

Environment & Street Scene Directorate

North Weald Centre

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		2013/14 Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
(578)	(462)	(347)	North Weald Airfield	944	1,095	(151)
(578)	(462)	(347)	Total	944	1,095	(151)
(639)	(586)	(567)	Continuing Services Budget			(466)
46	25	84	Continuing Services Budget - Growth			174
(27)	0	0	Continuing Services Budget - Savings			0
(620)	(561)	(483)	Total Continuing Services Budget			(292)
63	99	136	Development Fund - Expenditure			141
(21)	0	0	Development Fund - Savings			0
42	99	136	Total District Development Fund			141
(578)	(462)	(347)	Total			(151)

Environment & Street Scene Directorate

Support and Trading Services

Environmental Policy, Administration and Finance

There are no significant changes to the estimates under these headings with any variances being due to staff re-allocating their time.

Engineering, Drainage and Water

An increase in employee costs has resulted in an increase of £11,000 for the probable outturn and an increase of £16,000 in the original 2013/14 estimate.

Grounds Maintenance

The reduction in the probable outturn is due to staff vacancies, in 2013/14 a full establishment is budgeted for. An increase is shown in 2013/14 but this is primarily due to the pension current service costs referred to in the introduction.

CCTV Cameras

The revenue budget for CCTV included an element for new cameras and equipment which ought to be capitalised. In both 2012/13 and 2013/14 £25,000 has been removed for this revenue budget as a result. An increase in depreciation charges in 2013/14 has mitigated this reduction.

Depreciation does not have any effect on the General Fund as it is reversed out below the Net Cost of Services line in the overall budget.

Environment & Street Scene Directorate

Support and Trading Services

2011/12 Actual £000's	2012/13 Original Estimate £000's	2012/13 Probable Outturn £000's		Gross Expend £000's	2013/14 Gross Income £000's	Net Expend £000's
451	464	486	Environmental Policy Group	482	0	482
620	662	641	Environmental Administration	656	0	656
389	414	406	Environmental Finance	422	0	422
528	528	540	Engineering, Drainage and Water	544	0	544
1,260	1,335	1,294	Grounds Maintenance	1,508	144	1,364
186	187	163	CCTV Cameras	180	1	179
3,434	3,590	3,530	Total	3,792	145	3,647

3,431	3,602	3,558	Continuing Services Budget			3,715
15	0	0	Continuing Services Budget - Growth			0
(12)	(12)	(28)	Continuing Services Budget - Savings			(68)
3,434	3,590	3,530	Total Continuing Services Budget			3,647
0	0	0	Development Fund - Expenditure			0
0	0	0	Development Fund - Savings			0
0	0	0	Total District Development Fund			0
3,434	3,590	3,530	Total			3,647

Cost Centre	Employee	Premises	Transport	Supplies	Other Contracted Services	Support Services	Depreciation Charges	Gross Expenditure	(Internally Recharged)	Fees & Charges	Rental Income	Government Grants	Other Contributions	Gross Income	Net Revenue Expenditure
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
PARKS & GROUNDS															
Chigwell Row Rec	0	51,140	0	1,500	0	2,040	0	54,680	0	0	0	0	0	0	54,680
Roding Valley Development	0	11,520	0	11,200	0	5,440	0	28,160	0	0	0	0	10,000	10,000	18,160
Tree Maintenance	0	48,930	0	990	0	5,030	0	54,950	0	0	0	0	80	80	54,870
Playgrounds & Open Spaces	0	192,350	0	34,790	0	7,180	0	234,320	0	0	0	0	5,210	5,210	229,110
Contribution To The HRA	0	0	0	345,930	0	0	0	345,930	0	0	0	0	0	0	345,930
NORTH WEALD CENTRE															
North Weald Airfield	364,110	294,420	16,660	53,380	0	183,690	31,640	943,900	0	0	1,094,830	0	0	1,094,830	(150,930)
TOTAL (Transferred to GF Summary)	1,555,080	1,397,570	120,640	1,080,120	7,043,350	2,144,250	1,702,580	15,043,590	0	1,075,420	1,115,980	0	2,769,910	4,961,310	10,082,280
SUPPORT & TRADING SERVICES															
Environmental Policy Group	341,290	0	15,970	260	0	124,350	0	481,870	(481,770)	0	0	0	100	100	0
Environmental Administration	340,280	0	1,170	33,580	0	281,070	0	656,100	(656,100)	0	0	0	0	0	0
Environmental Finance	288,650	0	6,160	11,260	0	115,500	0	421,570	(421,530)	0	0	0	40	40	0
Engineering, Drainage and Water	307,060	0	37,790	3,580	0	195,640	0	544,070	(543,660)	0	0	0	410	410	0
Grounds Maintenance	866,610	88,340	173,270	89,450	0	208,130	81,810	1,507,610	(1,363,770)	0	0	0	143,840	143,840	0
CCTV Cameras	74,410	350	4,920	30,970	0	52,590	17,200	180,440	(179,080)	360	0	0	1,000	1,360	0
TOTAL	2,218,300	88,690	239,280	169,100	0	977,280	99,010	3,791,660	(3,645,910)	360	0	0	145,390	145,750	0
DIRECTORATE TOTAL	3,773,380	1,486,260	359,920	1,249,220	7,043,350	3,121,530	1,801,590	18,835,250	(3,645,910)	1,075,780	1,115,980	0	2,915,300	5,107,060	10,082,280